

## Statement of Income and Expenditure of Consumption

(in thousands of yen)

| Income                       | FY2010    | FY2011    | FY2012    | FY2013    | FY2014    |
|------------------------------|-----------|-----------|-----------|-----------|-----------|
| Student income               | 4,322,300 | 4,324,519 | 4,171,344 | 4,058,615 | 4,022,596 |
| Commission                   | 89,322    | 81,892    | 80,768    | 77,686    | 72,162    |
| Donations                    | 49,865    | 34,463    | 41,284    | 37,171    | 42,953    |
| Subsidies                    | 1,051,101 | 1,030,686 | 1,036,620 | 998,265   | 944,400   |
| Income from asset management | 62,104    | 81,030    | 85,116    | 88,883    | 90,748    |
| Sale of assets               | 0         | 0         | 0         | 0         | 250       |
| Miscellaneous income         | 62,175    | 77,122    | 110,071   | 129,883   | 164,508   |
| Total                        | 5,636,867 | 5,629,712 | 5,525,203 | 5,390,503 | 5,337,617 |
| Added to capital fund        | △ 449,717 | △ 429,753 | △ 415,053 | △ 580,638 | △ 490,366 |
| Grand Total                  | 5,187,150 | 5,199,959 | 5,110,150 | 4,809,865 | 4,847,251 |

| Expenditures                        | FY2010    | FY2011    | FY2012    | FY2013    | FY2014    |
|-------------------------------------|-----------|-----------|-----------|-----------|-----------|
| Personnel expenses                  | 3,435,193 | 3,457,805 | 3,538,711 | 3,533,007 | 3,548,898 |
| Expenses for education and research | 1,219,840 | 1,340,704 | 1,333,204 | 1,284,085 | 1,266,192 |
| Expenses for management             | 471,745   | 469,054   | 400,234   | 447,197   | 403,872   |
| Loan interests                      | 16,311    | 12,347    | 8,427     | 4,472     | 2,030     |
| Loss from sale of assets            | 23,003    | 22,749    | 16,879    | 10,019    | 14,048    |
| Uncollectible Credits               | 0         | 450       | 0         | 0         | 0         |
| Total                               | 5,166,092 | 5,303,109 | 5,297,455 | 5,278,780 | 5,235,040 |
| Balance (C) =(A)-(B)                | 21,058    | △ 103,150 | △ 187,305 | △ 468,915 | △ 387,789 |