

Statement of Income and Expenditure of Consumption

(in thousands of yen)

Operating activities	Income		FY2017	FY2018	FY2019	FY2020	FY2021
		Student income	3,747,587	3,769,564	3,838,807	3,987,787	3,951,567
		Commission	63,002	63,913	67,066	66,678	59,737
		Donations	38,840	29,295	27,529	26,008	25,991
		Subsidies	944,502	986,200	925,803	1,074,370	1,142,924
		Incidental activity income	0	1,101	4,330	60,918	70,442
		Miscellaneous income	102,233	100,651	125,085	91,740	226,258
		Total	4,896,164	4,950,724	4,988,620	5,307,501	5,476,919
	Expenditures	Personnel expenses	3,532,937	3,471,020	3,461,904	3,289,643	3,388,801
		Expenses for education and research	1,310,543	1,335,234	1,326,078	1,507,409	1,646,054
		Expenses for management	433,207	377,243	414,480	419,075	491,496
		Uncollectible Credits	0	0	0	167	170
Total		5,276,687	5,183,497	5,202,462	5,216,294	5,526,521	
Net of Operating activities		△ 380,523	△ 232,773	△ 213,842	91,207	49,602	
Non-operating activities	Income	Interest income and Dividend income	76,723	78,226	83,536	90,279	90,149
		Other income	0	0	0	0	0
		Total	76,723	78,226	83,536	90,279	90,149
	Expenditures	Loan interests	300	280	260	239	219
		Other expenditures	0	0	0	0	0
		Total	300	280	260	239	219
Net of Non-Operating activities		76,423	77,946	83,276	90,040	89,930	
Current balance		△ 304,100	△ 154,827	△ 130,566	181,247	40,328	
Extraordinary activities	Income	Sale of assets	0	10	4,813	48,623	0
		Other income	38,771	141,978	26,367	13,909	12,980
		Total	38,771	141,988	31,180	62,532	12,980
	Expenditures	Loss from sale of assets	58,017	86,729	103,299	21,170	10,903
		Other expenditures	530	39	0	4,082	101
		Total	58,547	86,768	103,299	25,252	11,004
Net of Extraordinary activities		△ 19,776	55,220	△ 72,119	37,280	1,976	
Total balance before transfer to capital fund		△ 323,876	△ 99,607	△ 202,685	218,527	42,304	
Transfer to capital fund		△ 356,511	△ 646,706	△ 261,352	△ 9,997	△ 43,000	
Net change during the year		△ 680,387	△ 746,313	△ 464,037	208,530	△ 696	